



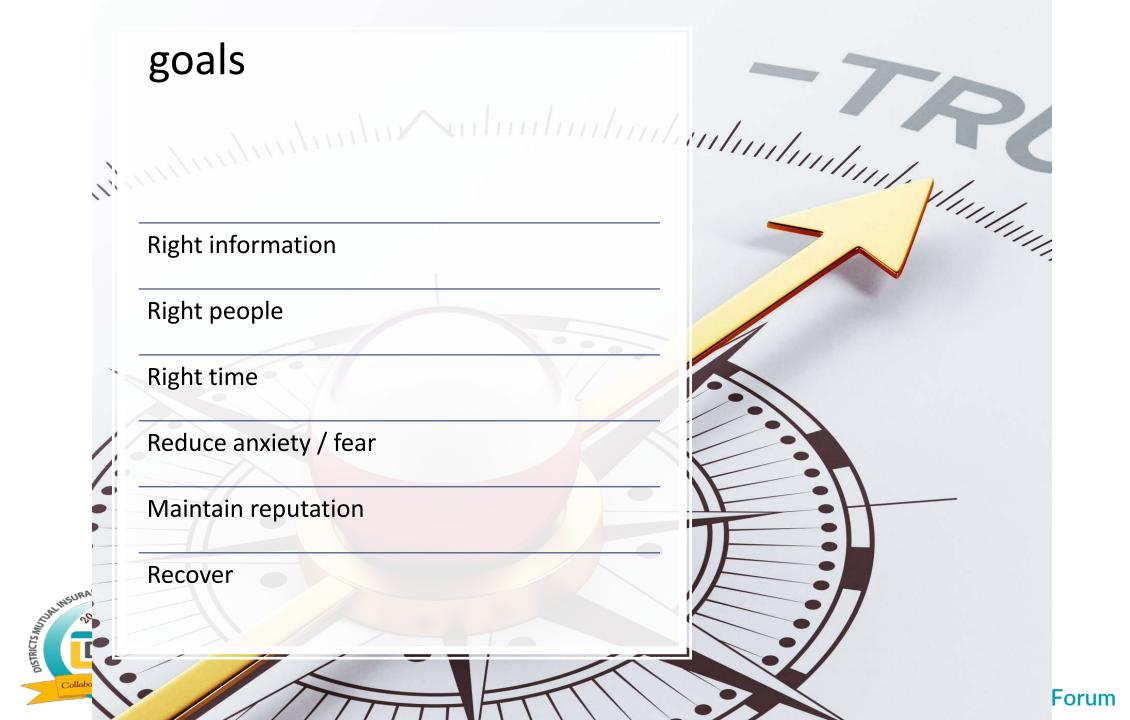


States procure stated despites on the dy value peems stated species



attended to may have said SIGN STORM TO





crisis communications strategy

Identify your vulnerabilities

Pre-scripted templates for various risk scenarios ("holding statements")

Key messages for critical audiences

Media resources

Spokesperson training

Consistent messaging across channels





critical events

Assets

- People
- Buildings / Facilities
- IT Systems
- Reputation / Brand



Crisis Events

- Internal
 - Safety
 - Cyber Breach
 - Construction
 - HAZMAT
- External
 - Weather / Natural Disasters
 - Criminal Activity
 - Active Shooter
 - Terrorism



risk assessment

Crisis 1

- Most likely
- Most damaging

Crisis 2

- Most likely
- Least damaging

Crisis 3

- Least likely
- Most damaging

Crisis 4

- Least likely
- Least damaging



level 1 event

Significant casualties

Rapidly escalating developments may extend beyond resources

Likely to attract media

Limited and conflicting information on the situation

Impact may continue well beyond the event

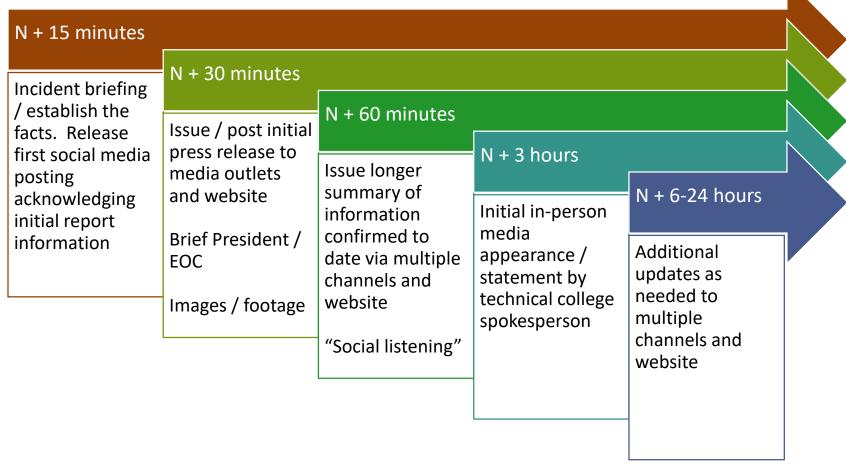


governance document

Event	Stakeholders	Media format	Communication timetable	Frequency of messaging	Owner
Level 1					
Level 2					
Level 3					
Level 4					

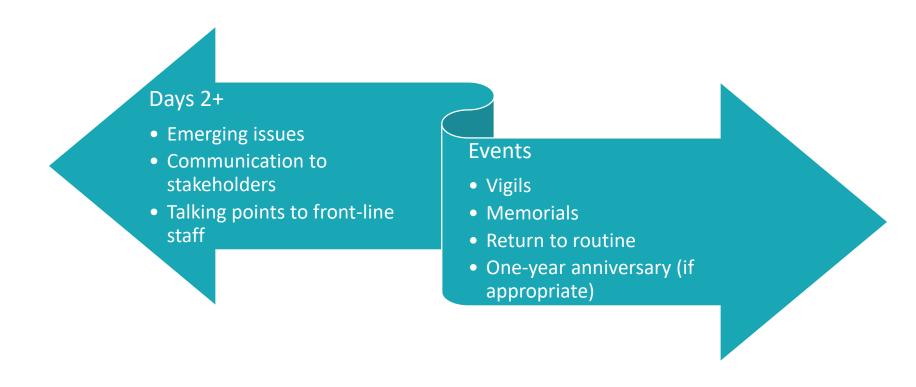


timetable





extended updates



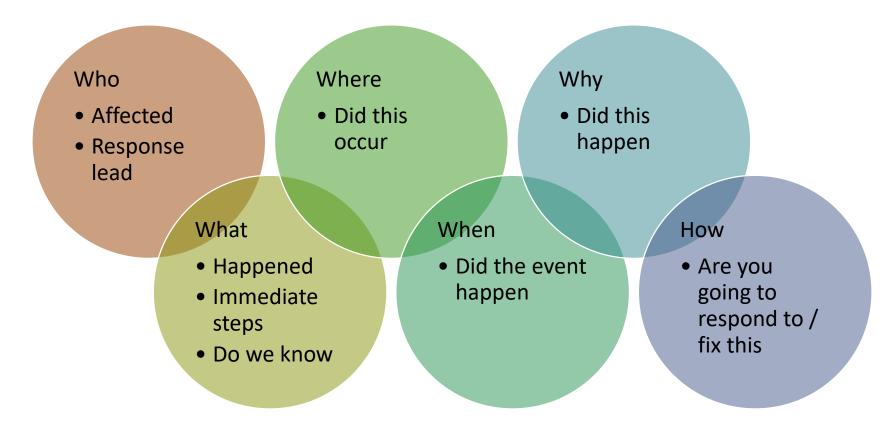








5 Ws and 1H





Crafting the message

Holding statements for key stakeholders

Think through every word (words can be misinterpreted)

Clear and understandable language

Indicate compassion and concern for those impacted and their families

Don't minimize the situation – be open and transparent

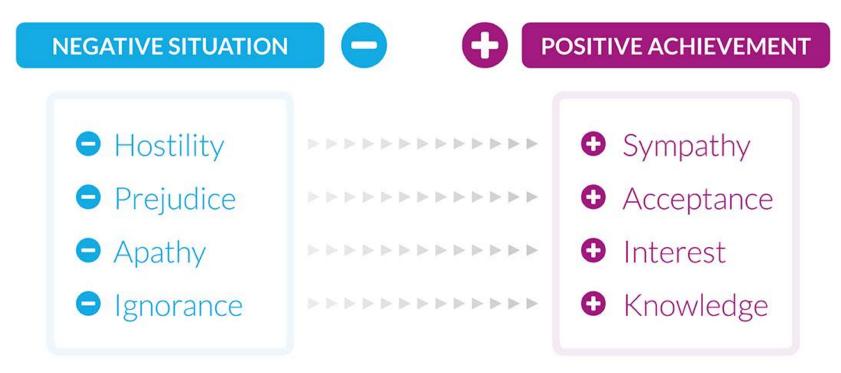
Provide a timeline – when to expect the next update







shifting emotions













social media strategy

Provide information

Take the "temperature" of the impact & response

"Social listening" post-incident

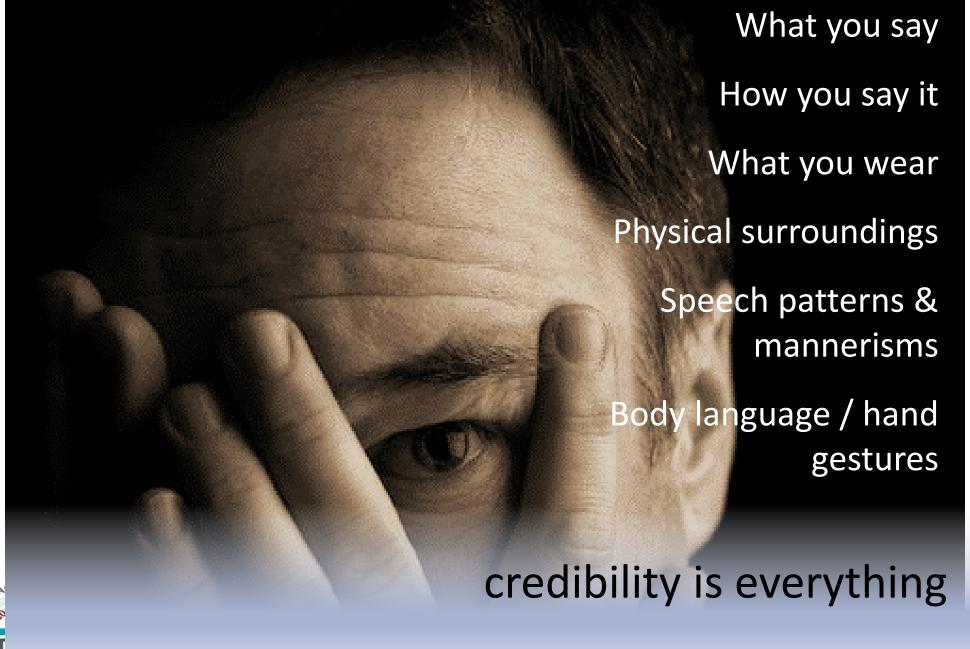
Identify potential issues

Update your messaging











quotability

Treat the crisis as an opportunity to:

Tell your story - how is the technical college responding

Demonstrate care for individuals, family, campus and community

Include the community in the response as needed









Vivian Marinelli, PsyD
Senior Director
Crisis Management Services at FEI

vmarinelli@feinet.com

Direct: 414.359.6567





DISTRICTS MUTUAL INSURANCE & RISK MANAGEMENT SERVICES

Collaborators in Risk Management |